

Local Government Units Development and Lending Fund

**Independent Auditor's Report on Compliance with Relevant Terms and
Conditions of the Financing Agreement of the
Gaza Solid Waste Management Project "GSWMP"**

**Interim Financial Report
For the Quarter Ended June 30, 2021**

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**Independent Auditor's Report on Compliance with Relevant Terms and
Conditions of the Financing Agreements**

**The Board of Directors
Local Government Units Development and Lending Fund
Ramallah - Palestine**

We have audited the Local Government Units Development and Lending Fund (MDLF) compliance with the relevant terms and conditions of MDLF financing agreements (the Financing Agreements) signed with each of the International Development Association (IDA) and the Agence Francaise De Development (AFD) to implement "*Gaza Solid Waste Management Project (GSWMP)*", as detailed in note (2), in respect of resources received and used for eligible expenditure and disbursement procedures which are included in the accompanying Interim Financial Report (IFR) for the quarter ended June 30, 2021 relating to the implementation of GSWMP.

Opinion

In our opinion, as of June 30, 2021, MDLF was, in all material respects, in compliance with the relevant terms of the Financing Agreements referred to in the preceding paragraph.

**Mazars
(Permit No. 203/2012)**



**Musa Abu Dieh
(Permit No. 223/1994)**

Ramallah, Palestine
August 12, 2021

MDLF and its Activities

The Local Government Units Development and Lending Fund (MDLF), established in accordance with Cabinet Decree No. 05/13/12 dated August 2007, is a semi-governmental juridical independent organization aiming at accelerating Palestine's drive toward self-sustained, decentralized, prosperous and creditworthy local government units. The main objective of MDLF is to encourage the flow of financial resources to Local Government Units (LGU). According to Decree by Law No. 25 dated November 10, 2016, MDLF shall undertake the following missions:

- Management of funds received through support from the Palestinian National Authority (PNA) or provided by donor countries or any other sources in compliance with the terms and conditions specified in MDLF's internal bylaws.
- Assist local authorities develop their capacities in compliance with the bases of modern management practices to help them provide better services to the public.
- Guide assistance from donor countries and provide modern fiscal services to support and develop the services offered to local authorities and to improve their credit abilities.
- Encourage local authorities to adopt developmental projects to expand their geographic jurisdiction so as to serve their developmental plans.
- Facilitate and provide loans to local authorities and follow up the expenditures thereof from their revenues.

MDLF is structured to ensure an efficient, transparent, and professional institution capable of fulfilling its mission and objectives, and comprises a Board of Directors, executive departments, and other advisory committees.

The Board of Directors is the policy and strategy setting authority responsible for the direction and performance of MDLF. The Board comprises nine voting directors and includes representatives of the core ministries involved in utilizing the fund including the Ministry of Local Government (the Minister is the Chairman of the Board), the Ministry of Finance and Planning, and the Ministry of Public Works and Housing, in addition to the Head of Association of Palestinian Local Authorities (APLA), two members from the local authorities, the Captain of Palestinian Engineers, the Palestine Monetary Authority and a member from the civil society.

GSWMP and its Financing

On August 24, 2013 an agreement (the AFD Agreement) was signed between the Agence Francaise De Development (AFD) and the Palestinian National Authority (PNA) to finance part of a project entitled “*Gaza Solid Waste Management Project (GSWMP)*” in a maximum grant amount of EUR 14,750,000 (equivalent to USD 19,002,425) made of EUR 10,000,000 from AFD and EUR 4,750,000 from the European Union (EU). GSWMP is to be implemented by MDLF. On June 25, 2018, amendment number 1 to the AFD Agreement has been signed between AFD and PNA which specified that all funds disbursed in the form of advances shall be fully used at the latest by August 31, 2020. Amendment number 1 further specified August 31, 2019 and June 30, 2020 to be the deadline for drawdown of funds provided by the EU and the AFD respectively. In addition, amendment number 1 revised the budget as disclosed in the table below. On April 13, 2020, amendment number 2 to the AFD Agreement has been signed between the two parties which extended the funds disbursement deadline date in the form of advances to August 31, 2021 and extended the deadline for drawdown of funds provided by the AFD to March 31, 2021.

On April 24, 2014 an agreement (the IDA Agreement, TF 16835) was signed between International Development Association (IDA) and MDLF to contribute the amount of USD 10,000,000, as co-financier to GSWMP. The planned closing date of the IDA Agreement was November 30, 2020 and the withdrawal application deadline date was March 30, 2021. However, on May 5, 2021, IDA approved the extension of the IDA Agreement closing date to be June 30, 2022.

In addition, on September 16, 2020, three subsidiary agreements have been signed between IDA and Palestine Liberation Organization (PLO) for the benefit of the PNA for the purpose of furthering the objectives of the GSWMP in the total amount of USD 3,250,000 as additional financing to GSWMP. Details of the three Subsidiary Agreements with related closing date follow:

Subsidiary Agreement Number	Agreement Amount in USD	Stated Closing date
TF0B3582	1,000,000	June 30, 2022
TF0B3583	1,000,000	June 30, 2021
TF0B3584	1,250,000	June 30, 2022

GSWMP aims to improve solid waste management services in the Gaza Strip through the provision of efficient and environmentally and socially sound waste disposal schemes, and initiating measures to improve overall solid waste management systems.

Specific Objectives of GSWMP:

- 1- Increase the capacity and performance of municipal solid waste services through:
 - Waste treatment;
 - Waste collection and cleansing;
 - Waste recovery (recycling/composting).
- 2- Optimize waste management through institutional strengthening of the joint services council.
- 3- Create temporary local jobs during the construction and operation phases.
- 4- Limit greenhouse gases emissions in the atmosphere.

The table below describes the components to be financed by the donors:

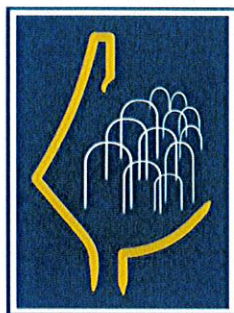
Component	USD			
	AFD Revised Budget	IDA		Total Budget
		April 24, 2014 Agreement	September 16, 2020 Subsidiary Agreements	
Component 1: Solid Waste Transfer and Disposal Facilities	13,774,915	6,800,000	920,000	21,494,915
Component 2: Institutional	577,223	400,000	-	977,223
Component 3: Primary Collection and Resource Recovery	2,469,169	100,000	-	2,569,169
Component 4: Project Management	2,181,118	1,870,000	2,330,000	6,381,118
Contingencies	-	830,000	-	830,000
Total	19,002,425	10,000,000	3,250,000	32,252,425

Other Events

During the year 2020, Corona Virus (COVID 19) has spread globally and has substantially impacted the global economy. As a result of the continuous impact of COVID 19 on the global economy and on the various sectors and accompanying restrictions imposed in Palestine and the World related to transportation, travel and quarantine, MDLF's activities have moderately slowed down during the year 2020 and it is possible that similar effect may continue in year 2021.

The extent and duration of these impacts remain uncertain and dependent on future developments that cannot be accurately predicted at the present time. The management of MDLF has adopted an emergency plan, and mechanisms have been put in place to continue its works as needed. Note that future developments may have an impact on future financial performance, cash flows and the financial position of MDLF and its projects.

Annex I: Interim Financial Report (IFR)



Gaza Solid Waste Management Project GSWMP

INTERIM FINANCIAL REPORT

IFR Report No. 27

2nd Qtr. 2021

01 April, 2021 – 30 June, 2021

Budget Forecast for the Period:

03rd Qtr. 2021 – 4th Qtr. 2021

Project No.

P121648 / AFD CPS 1040 / P171328

Financing Partners:

World Bank Group (WBG), French Agency for Development (AFD), and the European Union (EU)



AFD





Gaza Solid Waste Management Project
P121648 / AFD CPS 1040

Quarterly Report No. 27

02nd Qtr. 2021

(01 April – 30 June, 2021)

1. Introduction:

This report provides an overview of the progress of implementation of Gaza Solid Waste Management Project (GSWM). GSWMP went into effect as of 09 July, 2014 (Project Effectiveness Date), and was extended to 31 March, 2021 following an extension to the financing agreement with AFD, and to 30 June, 2022 as part of the additional finance project that includes additional finance to parent project activities and result-based financing under the Global Practice for Result Based Approaches (GPRBA) supported by the WBG. This report is the twenty seventh quarterly report of GSWMP addressing the 2nd quarter of 2021 (April, May, and June 2021).

- **Gaza Solid Waste Management Project (GSWMP):**

The overall objective of GSWMP is to improve solid waste management services in the Gaza Strip through the provision of efficient and environmentally and socially sound waste disposal schemes, and initiating measures to improve overall solid waste management systems. Through the GSWMP, a sanitary landfill is completely constructed and under the operational phase in the southern region of Gaza Strip with capacity to serve the 3 governorates in southern Gaza (Middle, Khan Younis, and Rafah) until the year 2025, and to serve the entire Gaza Strip until the year 2040. A system of solid waste transfer stations will be constructed in each governorate in addition to the provision of a comprehensive capacity building program that would improve the SWM services across its different stages, including the supply of new solid waste collection vehicles to the JSC-KRM¹ accompanied by institutional strengthening measures and training. Through the GSWM, studies and investments in recycling and resource recovery are taking place encouraging the participation of private sector, in addition to further engagement of the population through broad public outreach and public awareness activities.

- **Project Components:**

Component 1: Infrastructure Development, Solid Waste Transfer and Disposal Facilities

Component 2: Institutional Strengthening

Component 3: Primary Collection and Resource Recovery

Component 4: Project Management

- **Financing Partners' Contribution**

The project is financed by the French Development Agency (AFD) and the European Union (EU) via AFD, and by the World Bank Group (WBG) and the Government of Sweden via (WBG). The contributions are divided as follows:

AFD/EU Euro 14,750,000

WBG USD 10,000,000

WBG AF USD 3,250,000

¹Joint Service Council for Solid Waste Management in the Governorates of Khan Younis, Rafah, and Middle Area





Table (1): Total Allocated Budget per Component Activity and Financing Partner

Project Components				GSWMP			AF
				EURO			USD
				AFD/EU	WB	Total	WB
Component 1: Infrastructure Development							
a.1)	1.1.1	Works	Construction of Sanitary Landfill	5,270,546	4,282,321	9,552,867	
a.2)	1.1.1. A	Works	Incremental Costs for Transporting Excavation Material	700,000	300,000	1,000,000	
b)	1.1.4	Works	Construction of Transfer Stations (TS) – Rafah & Middle	1,461,000	425,568	1,886,568	
c)	2.1.1	Goods	Supply & Installation of TS and LF Equipment	2,760,773	-	2,760,773	
d)	1.1.2	Works	Access Roads to Landfill and TS	-	400,000	400,000	
e)	1.1.3	Works	Closure of Existing Dump Site	500,000	1,480,483	1,980,483	
f)			ARAP Implementation (via UNDP-DEEP)	-	170,227	170,227	
C1g			Land Acquisition for Landfill and TS (via PNA)	-	-	2,000,170	
		Works	Infrastructure Improvements (DB dumpsite closures, leachate treatment)				920,000
Sub Total Component 1				10,692,319	7,058,599	19,751,088	920,000
Component 2: Institutional Strengthening							
a)	4.1.2	Consultants Services (CS)	Capacity Building of JSC-KRM	448,050	651,513	1,099,563	
b)	4.1.2		Public Awareness Campaign	-	100,000	100,000	
Sub Total Component 2				448,050	751,513	1,199,563	
Component 3: Primary Collection & Resource Recovery							
a)	4.1.4	CS	Studies for Optimization of Waste Collection	424,210	-	424,210	
b)	2.1.1	Goods	Supply of Waste Collection Equipment (Secondary)	1,492,400	-	1,492,400	
c)	4.1.4	CS	Studies for Waste Recovery (Rec. & Comp.)		34,800	34,800	
Sub Total Component 3				1,916,610	34,800	1,951,410	
Component 4: Project Management							
a)			MDLF Fee	1,000,000	595,000	1,595,000	227,000
b)	4.1.1	CS	Design Revision, Const. Supervision & Cont. Management	693,021	-	693,021	
c)	3.1.1	Non-Cons.	Operational Management Contract for LF and TS		1,042,269	1,042,269	
d)	4.1.5	CS	Independent Consultancies: EMP and Beneficiary assessments		263,327	263,327	
		RBA	Results-Based Payments				1,730,000
		CS	IVA & Auditing				150,000
		CS	TA to Munic. & Consultancies (construction supervision)				223,000
Sub Total Component 4				1,693,021	1,900,596	3,593,617	2,103,000
Contingencies							
Total Direct Costs				14,750,000	9,745,508	26,495,678	3,250,000

Amount allocated in Euro for AFD/EU contribution; USD amounts correspond to the exchange rate as of 13 Dec. 2017. Euro = 1.1749 USD





2. Project Implementation Status:

2.1. Component 1: Solid Waste Transfer and Disposal Facilities

Under this component, two (2) main activities are remaining from parent project's fund and two (2) supply activities are pending, as explained in this section.

a. Completed Projects (see previous IFR):

- (1) Construction of Sofa "Al-Fukhari" Sanitary Landfill
- (2) Rafah Transfer Station Compound.
- (3) Khan Younis Transfer Station².
- (4) Supply of Landfill and Transfer Stations Equipment (heavy machinery)
- (5) Rehabilitation of Sofa Access Road.
- (6) ARAP Implementation.

b. In Progress:

- (7) Closure of Existing Dump Site(s): tendering works contract was launched for closure of Dair El-Balah Dumpsite (approx. 1.2 million cubic meter of waste) in January, 2021 and the contract agreement was signed with the contractor (Saqqa & Khoudary Co.) on 01st June, 2021 during reporting period, that will be funded by the World Bank Group (WBG) portion of the parent project and partially by the Additional Finance due to fund shortage. Sofa dumpsite was partially rehabilitated during the construction of the new sanitary landfill, and tender for the final closure was launched in February, 2021 that will be funded by the French Development Agency (AFD) portion of the parent project.
- (8) Under the additional finance by WBG (P171328)³, the infrastructure project of Construction of Leachate Pre-treatment facility at Sofa Landfill was launched in April, 2021 and the contract agreement was signed with the contractor (Saqqa & Khoudary Co.) on 26th June, 2021 where the project of Construction of a Cleaning Unit at Sofa Landfill is planned and expected to be launched in Q3, 2021.

c. Pending Activities:

- (9) Under the supply of landfill and transfer stations equipment, item (4) above or no. 2.1.1.13 in forecast section; two Backhoe Loaders are still on hold in Ramallah pending on Israeli approval to enter Gaza. The entry complication became more challenging with the political atmosphere that led to suspending coordination, however with resuming civil coordination on 17 November, 2020 efforts resumed to facilitate entry of equipment with no result. The same applies to the spare parts for the landfill heavy equipment; no. 2.1.1.18 in the forecast section.

2.2. Component 2: Institutional Strengthening

Activities under this component are completed, see previous IFR.

2.3. Component 3: Primary Collection and Resource Recovery

Activities under this component are completed, see previous IFR.

² Not from current fund; constructed by UNRWA financed by IsDB

³ The Additional Finance will also contribute to financing activity (6): Closure of Dair El-Balah Landfill by approx. USD1million, in light of larger scope of work for this activity as recommended by the designer and agreed upon during the design of the additional finance project.





2.4. Component 4: Project Management

a. Completed Contracts:

Multiple contracts were completed (please refer to previous IFR's), please consider the following update to the previous IFR on activities that were listed under the "on-going" section:

- (1) 4.1.1: Design Revision, Construction Supervision and Contract Management (Sofa Landfill): technically work was completed, final payment was submitted during the reporting period and is forecasted to be disbursed in the upcoming period (at the end of Q3 2021).
- (2) 4.1.5.2: Beneficiary Impact Assessment: a 3-stage longitudinal study across the life of the project, with completed base and midterm studies. Final report for the final stage was submitted to MDLF at end of this reporting period in draft form. Review will be made with final cleared report to be submitted during the upcoming period that will be shared with financing partners; final payment to be disbursed at early of Q3 2021.
- (3) 4.1.5.9: Professionalization of JSC Operations: referred to under component 2 above, was to draft Standard Operating Procedures for JSC different services, and train the JSC-KRM staff on various aspects of operations. This assignment was concluded at end of Q1 2021, final payment to be disbursed in Q3 2021.

b. On-going Contracts/Activities:

Following are the contracts (and activities) that are on-going, consider all activities under this section are financed by the additional finance (P171328) both parent project type continuation activities (infrastructure and Consultancy Services) and GPRBA funded (Consultancy Services and Result-Based Payments):

- (4) Consultancy Service (CS): Detailed Design & Supervision for Leachate Pre-treatment facility → *(related to item 8 under component 1 above)* contract agreement was signed with the consultant (UG) on 28th January, 2021, preliminary design was completed and final design report was submitted and approved during reporting period, exactly on 25 April, 2021.
- (5) Consultancy Service (CS): Supervision of Closure of Sofa Landfill → *(related to item 7 under component 1 above)* procurement process was launched and completed during Q1 2021 including negotiation with the Consultant (EMCC), and the signing of contract agreement (time-based contract) with the consultant will take place during the upcoming period in parallel with awarding and contract signing of the works implementation contract *(related to item 7 under component 1 above)*.
- (6) Consultancy Service (CS): Supervision of Closure of Dair El-Balah Landfill → *(related to item 7 under component 1 above)* procurement process was launched during Q1 2021. Proposals Evaluation (technical and financial) and negotiation process was finalized during the reporting period and the contract agreement (time-based contract) was signed with the consultant (UG) on 01st June, 2021 in parallel with awarding and contract signing of the works implementation contract *(related to item 7 under component 1 above)*.
- (7) Consultancy Service (CS): Independent Verification Agent (IVA) → procurement process was completed during Q1 2021, and the contract agreement was signed with the consultant (JV Pillars & Partners Consulting) on





26th January, 2021 and field activities were initiated resulting in the submittal of final 1st Period Report⁴ during this reporting period.

- (8) Support to Operations and Maintenance (O&M): with the O&M fund from parent project being ended to allow for the new additional finance provided by the World Bank Group to take effect as part of the results-based financing (RBF) under the Global Practice for Result Based Approaches (GPRBA), the JSC-KRM continued to procure goods and services in line eligible expenditure during the reporting period, with financing to be provided subject to the Independent Verification Agent's report.

c. Planned Activities:

- (9) Consultancy Service (CS): Technical Assistance for JSC-KRM municipalities: Final ToR was prepared, submitted and cleared during the reporting period with launching of procurement process at upcoming period. Changes are anticipated technical and procurement aspects of this assignment to maximize the benefit and ensure all factors considered including pervious and ongoing activities by the project or by other agencies.

2.5. Citizen Engagement & Public Awareness

2.5.1. Grievance Redress Mechanism

Complaints monthly report is prepared by JSC member municipalities. JSC-KRM are also preparing their compliant report on a monthly basis. Most of complaints are associated with the primary and secondary collection of waste. JSC-KRM started to use “**Citizen Complaints Cards**” for encouraging people to submit their complaints during the household visits by the awareness team / waste collection workers.

2.5.1.1 Summary of complaints Municipalities (March – May 2021)

This section shows the received complaints by some of member municipalities.

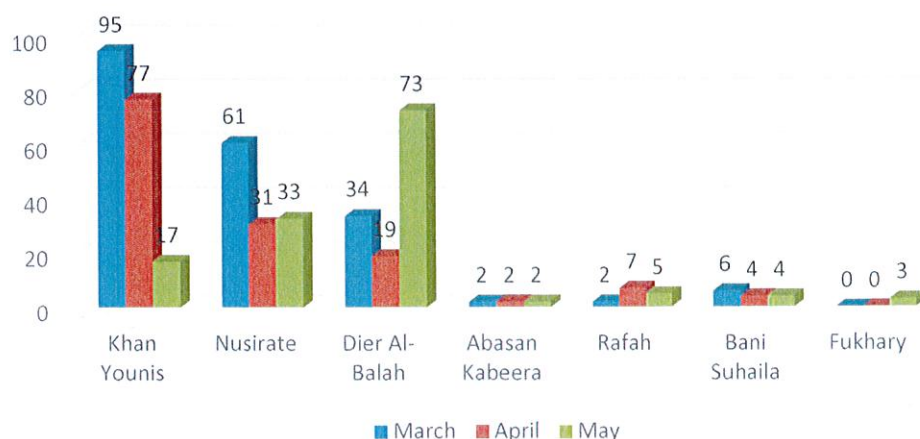


Figure 1: Number of complaints related to waste management in municipalities (Mar- Jun 2021)

⁴ In line with GPRBA requirements: the IVA will produce 4 semi-annual reports for the periods: July to December 2020, January to June 2021, July to December 2021, and January to June 2022.



The figure shows that the highest number of complains during May was in Dier Al-Balah, and it is expected due to the aggression on Gaza governorates that time, so most cleaning workers were not able to reach the containers at suitable times.

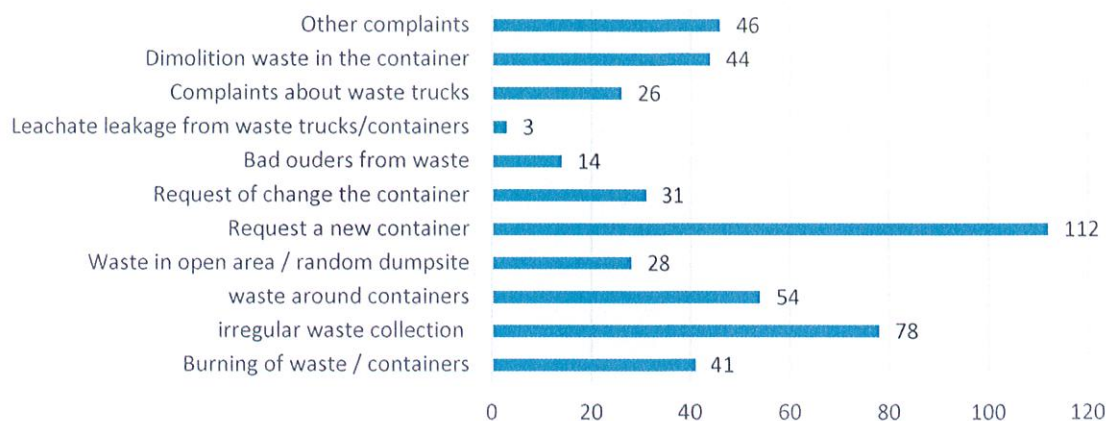


Figure 2: Municipalities complaints by type (March – June 2021)

The figure shows that (23%) of complaints were requesting new containers, while (10%) is other complaints that are not related to JSC-KRM services, but related to primary collection services and referred to the municipalities. JSC-KRM team always ensures that the municipality had received the complaint and solved it.

2.5.2. Citizen Engagement Activities' Overview

During the reporting period March – June 2021, different events and activities were organized for different targeted groups (Students, women, Engineers, Municipalities, ...etc.) such as orientation sessions to explain the project activities and JSC-KRM roles, sites visits to the landfill and transfer station, awareness programs for households and for schools ...etc.

- **School outreach program:** Due to school outreach program, a meeting was held with Ministry of Education, but the activities were suspended due to COVID-19 pandemic.
- **Household Visits:** In June 2021, Public awareness team targed the households in Khan Younis, Absan AlKabeera and Nussirat. The awareness team visited (402) house in these areas. The visits were used for many purposes: Increase awareness of SWM and its disposal, emphasize of the importance of paying the bills to ensure financial stability of service provided, know the complaints of residents and collects them using a manual template, as well as encourage them to use GRM and website for solving the complaints. Table (5) shows the summary of number of targeted households through the outreach activities for the month of June 2021. Figure (3) shows a manual complaint template collected by public awareness team (Citizen Complaints Cards). This has been used due to reluctance of most residents to deliver their complaints through GRM System, so the will



encourage them to provide a complaint then with time, it is expected that the culture will be changed and residents will used GRM channels.

Table (2): Summary for household outreach activities (June 1-30)

Area	# of houses	Women	Men	Children
Khan Younis	86	135	108	250
Absan AlKabeera	154	210	221	318
Middle	162	171	330	387
Total	402	516	659	955

شكوى		
يوم	التاريخ	
سم مقدم الشكوى		
لقب الشواص		
معلومات بالتفصيل		
بلدية		
وع الشكوى	خدمة الجمع - خدمة الترحيل - مكتب العقارى - مكتب مبر البناج - محطة ترحيل رفح - خدمة جمع النفايات الطبية	
ملاحظات		

Figure (3): Manual complaint collected by awareness team (Citizen Complaints Cards)



Figure (4): Households visits during June 2021 in Khan Younis, Absan AlKabeera and Nussirat areas.

- **Sharing information by the JSC-KRM and member municipalities** have different shapes, but the main tools is the posts and key messages on the social media and Facebook pages of JSC-KRM and member municipalities. Consultation meeting was conducted for farmers who worked around the landfill; it was carried out in



April 2021 in presence of JSC-KRM executive director, project manager from MDLF and MDLF and JSC technical staff.

- **Disclosure of Reports:** JSC disclosed a comprehensive quarter report about the operation at Al-Fukhary Landfill. The report was disclosed on JSC website and on JSC Facebook page.
- **Site Visits** were carried out to Al-Fukhary landfill site by different groups. Hence, for any site visit, visitors are invited to the hall for a presentation then they have a tour at the landfill site.

Table (3): Summary of Site visits during the reporting period (January – June 2021)

Date of Site visit	Institution	Males	Females
14.01.2021	Influential Women Group	0	7
08.02.2021	Governmental Work Committee	13	0
13.02.2021	Culture and Free Thought Association	0	2
27.02.2021	Previous mayors of Khan Yunis	2	0
03.03.2021	A group of influential women in Nuseirat	0	16
03.03.2021	A group of influential women in Rafah	0	18
03.03.2021	A group of influential women in Khan Yunis	0	11
18.03.2021	A group of influential women in Al-Fukhary	0	14
20.03.2021	University students from Rafah	0	16
08.03.2021	UNRWA	6	0
07.04.2021	University students from Rafah	0	18
12.06.2021	Children from "Safe Water Camp" by HOPE	0	16



Figure (5): University students from Rafah

2.5.3. Communication Material

In June 2021, a bid was published in the local newspapers so that the material of communication can be used online (virtually) with main key messages for different target groups. The bid include the following items:





- Produce (15) Videos: using motion graphic with a duration 20-30 seconds; suitable audio commentary, and sign language interpretation, these videos will be published on the different WhatsApp groups; schools FB pages and other platforms.
- Sponsor advertainments: on social media platforms, reach 50,000 for the month
- Design and print (8000) brochures with (4) different designs (content).
- Design (16) awareness messages for Facebook platform; that are derived on a weekly basis
- Supply (2,500) Cotton Reusable Tote Bags; those will be distributed on women in different areas.
- Produce and print (1,000) Puzzles and coloring books that will be distributed on school children and/or children of visited houses in households' program.
- Supply (100) Notebook with environmental notes; that will be distributed on the NGOs and the visited delegations





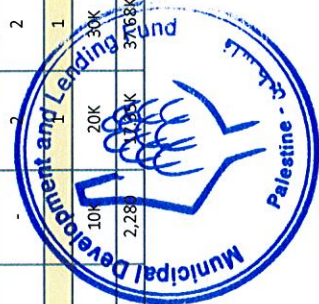
1. Project Results Framework:

The Project Result Monitoring was adjusted and updated as a result of the Additional Finance by WBG as presented in Table (2) below.

Table (4): Updated Project Results Monitoring

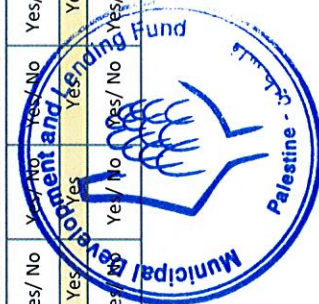
Changes: adding YR6 and YR7, new items under light red shaded cells (comp. 2 and comp.4)

Project Development Objective (PDO)	Core	Unit of Measure	Base Line	Cumulative Target Values						
				YR 1 2015	YR 2 2016	YR 3 2017	YR 4 2018	YR 5 '19/2020	YR 6 2021	YR 7 2022
PDO Indicator One: Percentage of solid waste collected from the targeted beneficiary population that is disposed in a new sanitary landfill developed under the project.	☒	%	0%	-	-	0	0	80%		
PDO Indicator Two: Percentage increase in fees collected annually within the JSC towards cost recovery.	☐	%	Actual	-	-	-	-	94.16%		
PDO Indicator Three: Number of waste pickers whose lives depend on the existing solid waste context and who are integrated into inclusion programs under the project	☒	Number	15%	-	-	20%	40%	50%		
PDO Indicator Four: Contaminated land managed or dump-sites closed under the project.	☐	Ha	Actual	-	10	30%	37%	57%		
PDO Indicator Five: Direct Project Beneficiaries (number) of which females (percentage)	☒	Number	16	-	-	16	16	16		
			Actual	0	0	0	0	10		
			Actual	0	0	0	0	10		
			N.A	0	0	2,216 (49%)	2,216 (49%)	917K (49%)		
			Actual	0	0	2,216	114,245	921.4 K		
Intermediate Results (Component One): Solid Waste Transfer and Disposal Facilities										
1.1: 1 Sanitary Landfill in the Southern Gaza Strip (Al-Fukhari (Sofa) is constructed and operational.	☐	Yes/No	No	-	-	-	-	-	Yes	
Status:	COMPLETED									
1.2: Interim cell is constructed in a sanitary manner to accommodate incoming MSW from target area during the construction of the new Sanitary Landfill.	☒	Yes/No	0	-	-	Yes	Yes	Yes	Yes	
Status:	COMPLETED									
1.3: Closure of Existing Dumpsites at Sofa and Dier El-Balah	☐	Yes/No	0	-	-	-	-	-	-	
Status:	Design Completed, Implementation in beginning of 2021.									
1.4: Industrial and municipal waste disposal capacity created under the project	☐	Cu.m	7	-	-	350K	350K	2,350K		
Status:	On Track									
1.5: At least one transfer station in targeted area is constructed, and two transfer stations are fully equipped and operational by the end of the Project.	☐	Number	0	-	-	350K	350K	2,490 K		
Status:	On Track									
1.6: Temporary jobs created under the various activities of Component 1.	☐	Number	0	0	10K	20K	30K	40K		
				-	2,280	11,100K	37,68K	47.7K		





Project Development Objective (PDO)					Cumulative Target Values							
Core	Unit of Measure	Base Line	Cumulative Target Values									
			YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7			
			2015	2016	2017	2018	'19/2020	2021	2022			
Intermediate Result (Component Two): Institutional Strengthening												
2.1: Training days provided to the Technical Operations Unit and other JSC-KRM staff and Board members as part of the targeted capacity building activities financed under Component 2.	☐	Number	No	0	31	50	100					
<u>Status:</u>	On Track			-	31	68	148					
2.2: New JSC Bylaw is approved and operational plans are defined.	☐	Yes/No	No	No	No	Yes	Yes					
<u>Status:</u>	On Track			-	-	-	Yes					
2.3: Service Contracts are signed with member municipalities and UNRWA	☐	Number	0	0	0	15	18					
<u>Status:</u>	Signed with UNRWA			-	-	1	3					
2.4: Capacity is established for JSC to operate new infrastructures created under the project.	☐	Yes/No	No	No	No	Yes	Yes					
<u>Status:</u>	On Track: Professionalization			-	-	-						
2.5: Intended beneficiaries that are aware of project information and project_supported investments	☐	%	0	0	25%	25%	50%					
<u>Status:</u>	On Track			-	-	2.5%	22.42%	42.13%				
• NEW: % of female project beneficiaries aware of solid waste management practices (Percentage)	☐	%	0.00	0.00	35.00	40.00	40.00	45.00	45.00			
• NEW: Increased the participation and role of women in decision making of the JSC-KRM through formation of a "women's committee" (Yes/No)	☐	Yes/No	No	No	No	No	No	No	No	Yes		
• NEW: Percentage of grievances that have been responded in a timely manner (Percentage)	☐	%	0.00	0.00	50.00	50.00	60.00	70.00	80.00			
• NEW: Improved citizens satisfaction with JSC-KRM performance (Text)	☐	%	No									
• % Satisfied												
Intermediate Result (Component Three): Primary Collection and Waste Recovery												
3.1: A strategy plan for optimization of primary collection and transportation of solid waste in the targeted areas is created by end of the project.	☐	Yes/No	No	Yes	Yes	Yes	Yes					
<u>Status:</u>	On Track			-	-	-	Yes					
3.2: A strategy plan for optimizing waste recovery in the targeted area is created by end of the project.	☐	Yes/No	No	Yes	Yes	Yes	Yes					
<u>Status:</u>	On Track			-	-	-	Yes					
3.3: A strategy plan for the elimination of random dumping in the targeted area is created by end of the project.	☐	Yes/No	No	Yes	Yes	Yes	Yes					
<u>Status:</u>	On Track			-	-	-						
Intermediate Result (Component Four): Project Management												
4.1: MDLF-PDSU maintains adequate staffing for project management, environmental and social safeguards and fiduciary staff throughout the life of the Project	☐	Yes/No	No PDSU	Yes/ No	Yes/ No	Yes/ No	Yes/ No	Yes/ No	Yes/ No			
<u>Status:</u>	On Track			Yes	Yes	Yes	Yes	Yes	Yes			
4.3: Interim IFRs and Progress Reports are submitted to Financing Partners in a timely and satisfactory manner.	☐	Yes/No	No	Yes/ No	Yes/ No	Yes/ No	Yes/ No	Yes/ No	Yes/ No			





Project Development Objective (PDO)		Core	Unit of Measure	Base Line	Cumulative Target Values						
					YR 1 2015	YR 2 2016	YR 3 2017	YR 4 2018	YR 5 19/2020	YR 6 2021	YR 7 2022
Status		On Track			Yes	Yes	Yes	Yes	Yes		
• Results based payments received for achieving service improvement related targets (Percentage)		☐	%	0.00	0.00	0.00	0.00	0.00	0.00	80.00	80.00
• Results based payments received for achieving cost recovery related targets (Percentage)		☐	%	0.00	0.00	0.00	0.00	0.00	0.00	80.00	80.00
• Adoption of the improved protocols and procedures as defined in the Standard operating procedures s for all JSC services (Yes/No)		☐	Yes/No	No	No	No	No	No	No	Yes	Yes



Gaza Solid Waste Management Project
Disbursement by Sub-Projects

AFD

Project Information

Actual

NO	1: Infrastructure Development	Payment Method	Supplier	Allocated From AFD	contracted	Actual (Last Period)	Actual (Current period)	Total	Remmaning	Total Forecaste
1	Landfill Construction and Rehabilitation and Closure of Sofa Dumpsite	Direct Payment AFD	Masud Co.	4,981,819.08	8,966,177.73	4,981,819.08	0.00	4,981,819.08	0.00	0.00
2	Supply of fencing material for maintenance of existing fence and leachate recirculation system for Deir Al Balah landfill	MDLF	Namroti Factory	12,000.00	12,000.00	12,000.00	0.00	12,000.00	0.00	0.00
3	Supply of Spare parts for Maintenance of Track Loader for Deir Al Balah landfill	MDLF	Kassab Co.	21,900.00	21,900.00	21,900.00	0.00	21,900.00	0.00	0.00
4	Removal and Transfer of Excavated Material	Direct Payment AFD	Sqaa Co.	699,999.85	973,180.00	699,999.85	0.00	699,999.85	0.00	0.00
5	Supply and install of CCTV at facility Entrance for Deir Al Balah landfill	MDLF	Majec Tech	3,373.00	3,373.00	3,373.00	0.00	3,373.00	0.00	0.00
6	Supply of Landfill Equipment	MDLF	Super Filler Co.	14,200.00	14,200.00	14,200.00	0.00	14,200.00	0.00	0.00
7	Construction / Rehabilitation of TS	Direct Payment AFD	Contractor Al Kheisi Co.	1,319,484.99	1,319,484.99	1,319,484.99	0.00	1,319,484.99	0.00	0.00
10	Supply of spare parts for landfill equipment	MDLF	Al ASSBAH Co.	98,959.40	98,959.40	79,167.52	0.00	79,167.52	19,791.88	19,791.88
11	Supply Equipment for the Landfill Operation	Direct Payment AFD	Al ASSBAH Co. & PT	2,043,000.00	2,043,000.00	2,043,000.00	0.00	2,043,000.00	0.00	0.00
12	Supply of Backloader Equipment for Khanyounis TS	MDLF	Palestinian Tractor	134,000.00	134,000.00	120,600.00	0.00	120,600.00	13,400.00	13,400.00
13	Supply weighbridge for Khan Younis TS	MDLF	Al Amin Co.	28,500.00	28,500.00	28,500.00	0.00	28,500.00	0.00	0.00
14	Closure of existing Sofa Landfill	Direct Payment AFD	Contractor	962,568.00	0.00	0.00	0.00	0.00	962,568.00	558,518.12
Total				10,319,804	13,614,775	9,324,044	0	9,324,044	995,760	591,710



Project Information										Actual			
NO	2: Institutional Strengthening	Payment Method	Supplier	Allocated	contracted	Actual (Last Period)	Actual (Current period)	Total	Remmaning	Total Forecaste			
1	Consultant: Conducting Job Analysis for JSC-KRM	MDLF	Dr. Wasim Al Habil	7,000.00	7,000.00	7,000.00	0.00	7,000.00	0.00	0.00			
4	Supply Operation Car for Daily work	MDLF	Halees Co.	46,000.00	46,000.00	46,000.00	0.00	46,000.00	0.00	0.00			
5	Supply Operation Car for Daily Social work	MDLF	Abu Yosif	60,000.00	60,000.00	60,000.00	0.00	60,000.00	0.00	0.00			
6	Supply of Service and Operational Vehicles for JSC	MDLF	Super Filer Co.	156,000.00	156,000.00	156,000.00	0.00	156,000.00	0.00	0.00			
2	Consultant: TOU/JSC-KRM Operations Engineer	MDLF	Eng. Mohammad Swam	83,254.00	83,254.00	83,254.00	0.00	83,254.00	0.00	0.00			
3	Consultant: TOU/JSC-KRM Financial & Accounting Officer	MDLF	Mr. Eyad Ismail	61,750.00	61,750.00	61,750.00	0.00	61,750.00	0.00	0.00			
4	Consultant: TOU/JSC-KRM Public Information & Outreach Officer	MDLF	Ms. Anaam Abu Shamala	24,000.00	24,000.00	24,000.00	0.00	24,000.00	0.00	0.00			
5	Consultant: TOU/JSC-KRM Public Information & Outreach Officer	MDLF	Ms.Enas	34,487.00	34,487.00	34,487.00	0.00	34,487.00	0.00	0.00			
6	Consultant: TOU/JSC-KRM Administrative & Technical Assistant	MDLF	Eng. Khalid Abu Soltan	9,450.00	9,450.00	9,450.00	0.00	9,450.00	0.00	0.00			
7	Consultant: TOU/JSC-KRM Environmental Specialist	MDLF	Eng. Reem Abu Kmail	16,500.00	16,500.00	16,500.00	0.00	16,500.00	0.00	0.00			
8		MDLF	World Net Co.	33,464.00	33,464.00	33,464.00	0.00	33,464.00	0.00	0.00			
9	Supply and install office furniture for JSC – KRM	MDLF	Al Fannia	19,893.90	19,893.90	19,893.90	0.00	19,893.90	0.00	0.00			
10	Advertising	MDLF	Advertising	445.00	445.00	445.00	0.00	445.00	0.00	0.00			
Total					552,244	552,244	0	552,244	0	0			



Project Information					Actual					
NO	3: Primary Collection and Resorse Recovery	Payment Method	Supplier	Allocated	contracted	Actual (Last Period)	Actual (Current period)	Total	Remmaning	Total Forecaste
1	Consultation	MDLF	Hiba Al Hussena	2,840.00	2,840.00	2,840.00	0.00	2,840.00	0.00	0.00
2	Supply of Equipment for Waste Collection	Direct Payment AFD	Al ASSBAH Co.	1,292,240.00	1,292,240.00	1,292,240.00	0.00	1,292,240.00	0.00	0.00
3	Studies for Optimizing Waste Collection	Direct Payment AFD	JV Eco Conserve and Universal Group	424,421.00	424,421.00	424,210.00	0.00	424,210.00	211.00	0.00
8	Supply of Solid Waste Containers for Khan Younis and Rafah Transfer Stations and Routing System	MDLF	Al Qnana	148,290.00	148,290.00	148,290.00	0.00	148,290.00	0.00	0.00
9	Supply of spare parts for waste collection equipment	MDLF	Palestinian Tractor	97,731.48	97,731.48	0.00	0.00	0.00	97,731.48	97,731.48
7	Supply of Solid Waste Containers for Khan Younis and Rafah Transfer Stations and Routing System	MDLF		171,608.57	171,608.57	171,608.58	0.00	171,608.58	-0.01	-0.01
Total				2,137,131	2,137,131	2,039,189	0	2,039,189	97,942	97,731
Project Information					Actual					
NO	4: Project Management	Payment Method	Supplier	Allocated	contracted	Actual (Last Period)	Actual (Current period)	Total	Remmaning	Total Forecaste
1	M. Fees	MDLF	MDLF	1,000,000.00	1,000,000.00	928,305.00	0.00	928,305.00	71,695.00	71,695.00
2	Design Revisions, Construction supervision and Contract Management	Direct Payment AFD	JV Antea Group, Engicon, EMCC	740,821.00	706,549.26	561,706.30	0.00	561,706.30	179,114.70	179,114.70
Total				1,740,821	1,706,549	1,490,011	0	1,490,011	250,810	250,810



Gaza Solid Waste Management Project
Sources & Uses of Funds (AFD) All amount Euro
6/30/2021

Description	Cumulative Prior Period			01/04/2021-30/06/2021			Forecast for the coming Six Months
	Allocation	Actual	Variance	Planned	Actual	Variance	
Opening Balance from Last Quarter Sources of Funds	0	0		0	6,244		
		13,356,056		0	0		
Total Sources of Fund		13,356,056		0	6,244	0	
Less Uses of Funds							
Com. 1: Solid Waste Transfer and Disposal Facilities	0	9,324,045.0	-9,324,045	0	0	0	591,710
Com. 2: Institutional Strengthening	0	672,370.0	-672,370	0	0	0	0
Com. 3: Primary Collection and Resource Recovery	0	1,991,063.0	-1,991,063	0	0	0	97,731
Com. 4: Project Management	0	1,418,011.0	-1,418,011	0	0	0	250,810
Total uses of Funds	0	13,405,489	-13,405,489	0	0	0	940,251.48
Excess of Sources over Uses of Funds		-49,433			6,244		
Advance		0			0		
Add Current Liabilities							
Due to other		0			0		
Due to Contractor		32,999			0		
Due to MDLF		0			0		
Total Current Liabilities		32,999			0		
Add (less) Gain (loss) from Bank Interest		22,677			0		
Cash Available Per Book		6,244			6,244		

Total Fund Requested For next period	Amount
Forecast for the coming Six Months .	940,251.48
Forecast for the coming Six Months-Paid by MDLF	202,618.36
Forecast for the coming Six Months-Direct Payment	737,633.12

Total Fund Requested For next period	Amount
Forecast for the coming Six Months-Paid by MDLF	202,618.36
Account Payable -Cash	32,999.48
Total	235,617.84
Less Cash Available at Bank	6,244.09
Less Cash Received after report period	0.00
Total Amount to be paid by AFD	229,373.75



Gaza Solid Waste Management Project
Sources & Uses of Funds (WB) All amount Euro
6/30/2021

Description	Cumulative Prior Period			01/04/2021-30/06/2021			Forecast for the coming Six Months
	Allocation	Actual	Variance	Planned	Actual	Variance	
Opening Balance from Last Quarter Sources of Funds	0	0		0	1,502,846		
		8,017,669		0	0		
Total Sources of Fund		8,017,669		0	1,502,846	0	
Less Uses of Funds							
Com. 1: Solid Waste Transfer and Disposal Facilities	0	4,873,662	-4,873,662	0	0	0	1,400,000
Com. 2: Institutional Strengthening	0	645,245	-645,245	0	880	-880	0
Com. 3: Primary Collection and Resource Recovery	0	59,079	-59,079	0	0	0	0
Com. 4: Project Management	0	942,547	-942,547	0	59,262	-59,262	110,449
Total uses of Funds	0	6,520,533	-6,520,533	0	60,141	-60,141	1,510,449.00
Excess of Sources over Uses of Funds		1,497,136			1,442,704		
Advances		0			0		
Add Current Liabilities							
Due to others		0			0		
Due to Contractor		0			0		
Due to MDLF		0			0		
Total Current Liabilities		0			0		
Add (less) Gain (loss) from Bank Interest		5,710			3,232		
Cash Available Per Book		1,502,846			1,445,936		

01/04/2021-30/06/2021	
Category	Amount Euro
Category 1 :DISB - GO CW NCS CS TRAIN	879.71
Category2:DISB - MDLF MGMT FEE	59,261.50
Category 3 :DISB - OPR & MAINT COST AL FUKH	-

Total Fund Requested For next period	
Forecast for the coming Six Months .	1,510,449.00
Less Cash Available at Bank	1,445,935.97
Less Cash Transfer after reporting period	0.00
Account payable	0.00
Total Amount to be paid by WB	64,513.03



Gaza Solid Waste Management Project
Sources & Uses of Funds GPRBA (WBWB-TF0B3583) All amount USD
6/30/2021

Description	Cumulative Prior Period				01/04/2021-30/06/2021			Forecast for the coming Six Months
	Allocation	Actual	Variance	Planned	Actual	Variance		
Opening Balance from Last Quarter Sources of Funds	0	0		0	34,984			
		35,000		0	0			
Total Sources of Fund		35,000		0	34,984	0		
Less Uses of Funds								
Com. 1: Solid Waste Transfer and Disposal Facilities	0	0	0	0	0	0	0	0
Com. 2: Institutional Strengthening	0	0	0	0	0	0	0	0
Com. 3: Primary Collection and Resource Recovery	0	0	0	0	0	0	0	0
Com. 4: Project Management	135,000	16	134,984	0	28,272	-28,272	733,677	
Total uses of Funds	135,000	16	134,984	0	28,272	-28,272	733,676.50	
Excess of Sources over Uses of Funds		34,984			6,712			
Advances		0			0			
Add Current Liabilities								
Due to others		0			0			
Due to Contractor		0			28,272			
Due to MDLF		0			0			
Total Current Liabilities		0			28,272			
Add (less) Gain (loss) from Bank Interest		0			19			
Cash Available Per Book		34,984			35,003			

Total Fund Requested For next period	
Forecast for the coming Six Months .	733,676.50
Less Cash Available at Bank	35,003.14
Less Cash Transfer after reporting period	0.00
Account payable	28,271.52
Total Amount to be paid by WB	726,944.88

Category	Amount Euro
Category 1 : MDLF Management Fees Part D (1)	-
Category2: Result Base Payment to MDLF Part D (6)	-
Category 3 : CS NCS Part D (7) and Part D (3)	28,271.52
	28,271.52

70,000.00

65,000.00

135,000.00



Gaza Solid Waste Management Project
Sources & Uses of Funds GPRBA-PID (WBWB-TF0B3584) All amount USD
6/30/2021

Description	Cumulative Prior Period				01/04/2021-30/06/2021		Forecast for the coming Six Months
	Allocation	Actual	Variance	Planned	Actual	Variance	
Opening Balance from Last Quarter Sources of Funds	0	0		0	199,984		
Total Sources of Fund		200,000		0	0		
Less Uses of Funds		200,000		0	199,984	0	
Com. 1: Solid Waste Transfer and Disposal Facilities	890,000	0	890,000	0	0	0	211,000
Com. 2: Institutional Strengthening	20,000	0	20,000	0	0	0	15,000
Com. 3: Primary Collection and Resource Recovery	0	0	0	0	0	0	0
Com. 4: Project Management	340,000	16	339,984	0	0	0	79,000
Total uses of Funds	1,250,000	16	1,249,984	0	0	0	305,000.00
Excess of Sources over Uses of Funds		199,984			199,984		
Advances		0			0		
Add Current Liabilities							
Due to others		0			0		
Due to Contractor		0			0		
Due to MDLF		0			0		
Total Current Liabilities		0			0		
Add (less) Gain (loss) from Bank Interest		0			166		
Cash Available Per Book		199,984			200,150		
Total Fund Requested For next period							
Forecast for the coming Six Months	305,000.00						890,000.00
Less Cash Available at Bank	200,150.06						20,000.00
Less Cash Transfer after reporting period	0.00						87,000.00
Account payable	0.00						253,000.00
Total Amount to be paid by WB	104,849.94						1,250,000.00

Category	Amount Euro
Category 1 : Goods, Works, NCS, CS Part A	-
Category 2 : Goods, Works, NCS, CS Part B (1)	-
Category 3: MDLF Management Fees Part D (1)	-
Category 4 : Operating & Maintenance Costs Part D (4)	-



Gaza Solid Waste Management Project
Sources & Uses of Funds GPRBA (WBWB-TF0B3583) All amount USD
6/30/2021

Description	Cumulative Prior Period			01/04/2021-30/06/2021			Forecast for the coming Six Months
	Allocation	Actual	Variance	Planned	Actual	Variance	
Opening Balance from Last Quarter Sources of Funds	0	0		0	0		
Total Sources of Fund		0		0	297,999	0	
Less Uses of Funds							
Com. 1: Solid Waste Transfer and Disposal Facilities	0	0	0	0	0	0	0
Com. 2: Institutional Strengthening	0	0	0	0	0	0	0
Com. 3: Primary Collection and Resource Recovery	0	0	0	0	0	0	0
Com. 4: Project Management	865,000	0	865,000	0	20	-20	733,677
Total uses of Funds	865,000	0	865,000	0	20	-20	733,676.50
Excess of Sources over Uses of Funds		0			297,979		
Advances		0			0		
Add Current Liabilities							
Due to others		0			0		
Due to Contractor		0			0		
Due to MDLF		0			0		
Total Current Liabilities		0			0		
Add (less) Gain (loss) from Bank interest		0			0		
Cash Available Per Book		0			297,979		

Category	Amount Euro
Category 1 : MDLF Management Fees Part D (1)	
Category2: Result Base Payment to MDLF Part D (6)	20.00
Category 3 : CS NCS Part D (7) and Part D (3)	-
	20.00

Total Fund Requested For next period	
Forecast for the coming Six Months .	733,676.50
Less Cash Available at Bank	297,978.50
Less Cash Transfer after reporting period	0.00
Account payable	0.00
Total Amount to be paid by WB	435,698.00

865,000.00

865,000.00



Gaza Solid Waste Management Project
Sources & Uses of Funds GPRBA-IFC (WB-TF0B3582) All amount USD
6/30/2021

Description	Cumulative Prior Period			01/04/2021-30/06/2021			Forecast for the coming Six Months
	Allocation	Actual	Variance	Planned	Actual	Variance	
Opening Balance from Last Quarter	0	0		0	19,984		
Sources of Funds		20,000		0	0		
Total Sources of Fund		20,000		0	19,984	0	
Less Uses of Funds							
Com. 1: Solid Waste Transfer and Disposal Facilities	0	0	0	0	0	0	0
Com. 2: Institutional Strengthening	0	0	0	0	0	0	0
Com. 3: Primary Collection and Resource Recovery	0	0	0	0	0	0	0
Com. 4: Project Management	1,000,000	16	999,984	0	0	0	20,000
Total uses of Funds	1,000,000	16	999,984	0	0	0	20,000.00
Excess of Sources over Uses of Funds		19,984			19,984		
Advances		0			0		
Add Current Liabilities							
Due to others		0			0		
Due to Contractor		0			0		
Due to MDLF		0			0		
Total Current Liabilities		0			0		
Add (less) Gain (loss) from Bank Interest		0			6		
Cash Available Per Book		19,984			19,990		

Total Fund Requested For next period	
Forecast for the coming Six Months .	20,000.00
Less Cash Available at Bank	19,989.78
Less Cash Transfer after reporting period	0.00
Account payable	0.00
Total Amount to be paid by WB	10.22

Category	Amount Euro
Category 1 :MDLF Management Fees Part D (1)	-
Category2: Result Base Payment to MDLF Part D (6)	-
Category 3 : CS NCS Part D (7) and Part D (3)	-

70,000.00
865,000.00
65,000.00
1,000,000.00

